

# Implementing the New Performance Framework & LAAs

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## The future landscape

- The White Paper moves LAAs from the margins to the mainstream – critical to delivery of the new central-local relationship
- LAAs no longer about specific funding for specific targets. 35 (+18) agreed targets cover everything local govt delivers on its own or in partnership, supported by all resources in the area
- LAAs to meet the challenges of and ambitions for place-shaping
- New arrangements to be implemented collaboratively from 2008 – but preparation and capacity building can and must start now

## The LAA Journey

*“The primary objective of an LAA is to deliver better outcomes for local people. LAAs also have secondary objectives of improving Central and Local Government relations, enhancing efficiency, strengthening partnership working and providing a framework to enhance local authority leadership role” - **LAA Guidance 2006***

- **LAAs:** origins in Audit Commission and Gershon analysis: complex delivery chains and overlapping ABIs impeding public service delivery.
- **Rapid roll-out:** from 21 pilots in 2005-06 to roll-out in all top tier areas by March 2007. **£500m** pooled so far – 20 funding streams
- **LAA Evaluation:** LAAs starting to deliver outcome benefits; main impact to date has been to stimulate stronger partnerships, more joined up working and better consideration of cross-cutting issues
- **BUT - LAAs still peripheral to mainstream** business; reporting requirements still layered on top of existing ones

## Local Government White Paper

### Offers:

- a stronger role for local authorities to lead their communities, shape their areas, and innovate in response to local needs



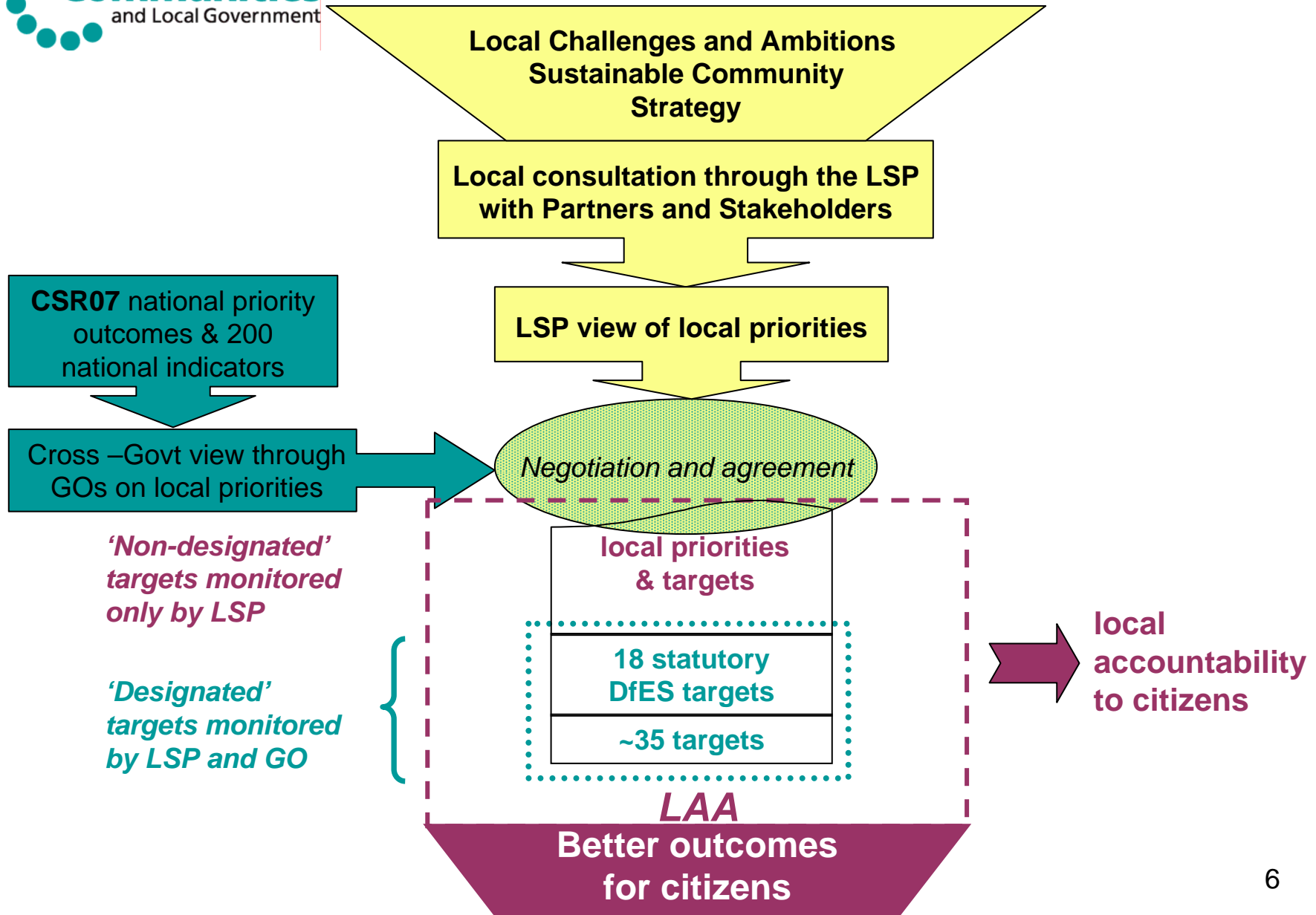
### In exchange for:

- more bottom-up accountability, better and more efficient services and tougher intervention when things go wrong

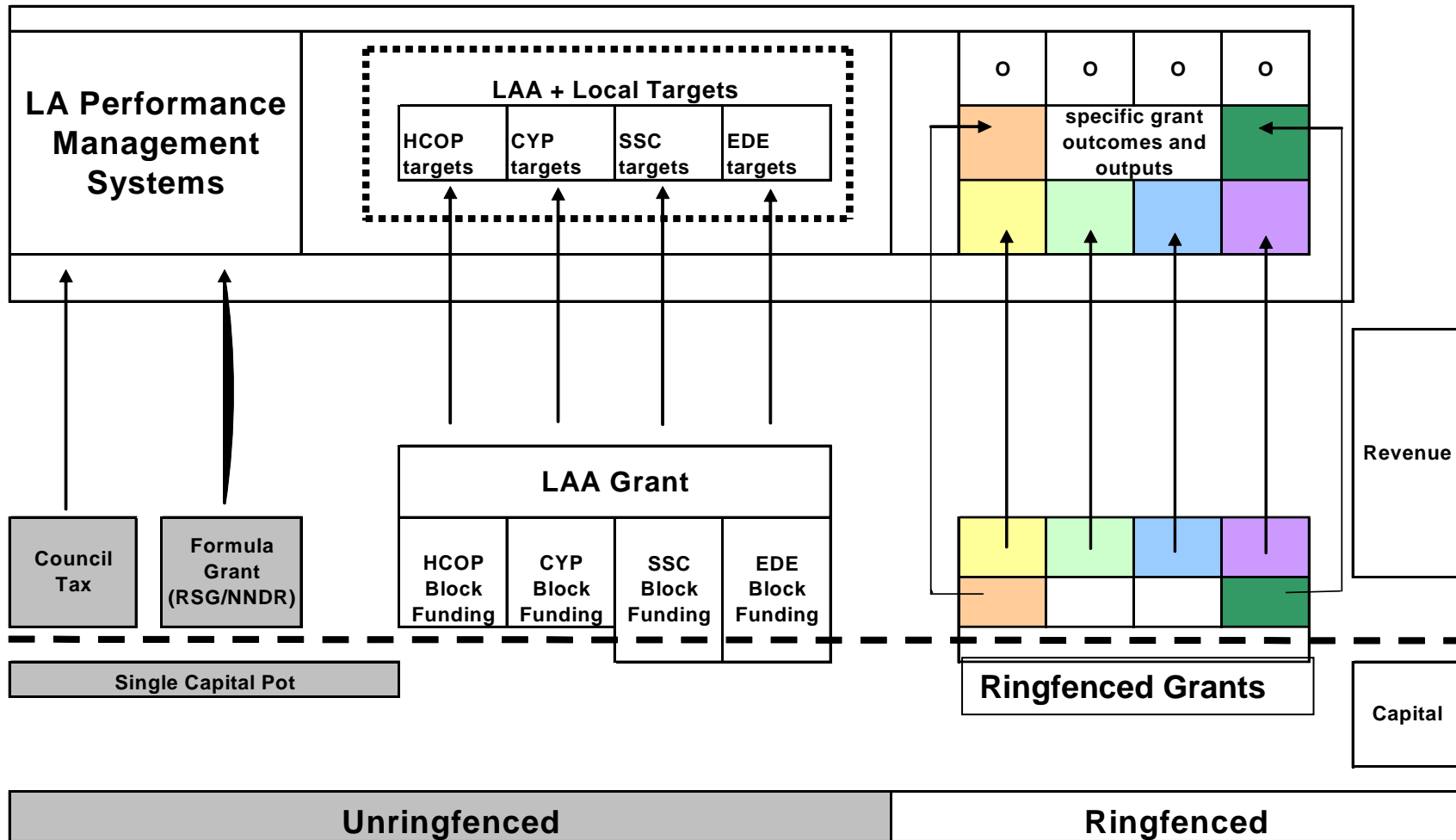
***White Paper positions LAAs at the heart of the new performance framework - applying to all outcomes delivered by local government working alone or in partnership***

## ‘Place-shaping’ and stronger partnerships

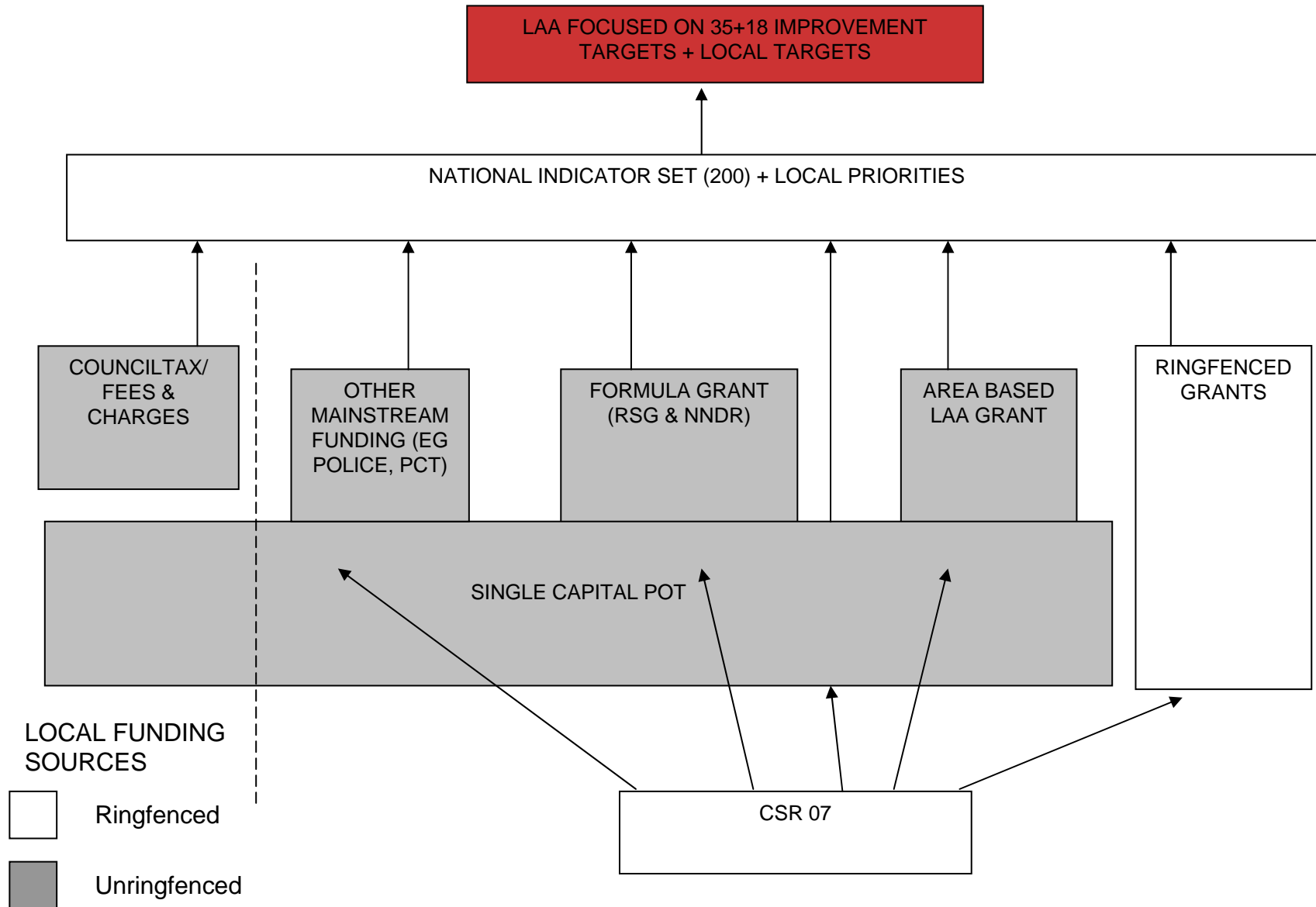
- duty on LAs to develop LAAs in partnership with other agencies
- duty on LAs & named partners to co-operate in agreeing LAA targets and to have regard to meeting them
- LSPs as a single over-arching partnership setting strategy & priorities – delivery through individual partners and thematic partnerships
- LA leaders to play a key role on LSPs, with the opportunity to agree the chair



# Funding for current LAAs



# Funding the new LAAs



## Comprehensive Area Assessment

Developing commission for Audit Commission & inspectorates to develop, with stakeholders, new Comprehensive Area Assessment:

- From 2009, replaces CPA, JARs, APA and social care star ratings
- Annual Risk Assessment
  - shift from judging performance to risks & management of risks
  - different kinds of risks & impacts
- scored Direction of Travel judgement
- scored judgement on Use of Resources
- need for other inspections determined largely by risk assessment; few programmes of rolling inspection, eg children in care
- CAA intended to be a desk exercise, drawing on wide range of available evidence – lighter burden, but still providing robust independent assessments for managers, public & Government

## Are new LAAs really radical?

Will LAAs really reduce bureaucracy?



LAAs will be the **only** place where targets agreed with government on outcomes delivered by local government on its own or in partnership - with a radical reduction in overall target numbers

Is there a risk that as 'the delivery agreement' between central and local government, LAAs will fail to deliver a more devolutionary approach?



LAAs provide more freedom to include local priorities - with statutory underpinnings, but no requirement to report

Will central Government be able to deliver its side of the bargain?



Central government is committed to delivering the new arrangements - which are locked in through the CSR07 process

## Designing new LAA model – Key Milestones

***New LAAs to be in place in all areas from April 2008, with all of the new performance framework implemented by 2009***

From now ...	Local partners to review Sustainable Communities Strategies & build partnership capacity to prepare for new LAAs
Now – early summer	Joint development of detailed plans for handling the implementation of new LAAs & the 2008/09 year, including changes to inspection arrangements
April – July 07	Feasibility testing in a few areas: <ul style="list-style-type: none"> <li>• key stages/success criteria for LAs &amp; partners to agree 35 targets</li> <li>• getting cross-Government view of how national priorities impact locally</li> <li>• the negotiating framework for getting central-local agreement to the LAA</li> </ul>
Summer	Transitional reviews of current LAAs – to make room for negotiation of new LAAs
From summer ...	Leadership Centre, LGA, IDeA & Audit Commission aiming to provide tailored capacity building available to all 150 areas specifically to help prepare for new LAAs
Summer	CSR announcement – funding, national outcomes & (partial) set of 200 national indicators
Summer	LAA operational guidance – building on the lessons from the feasibility testing
Autumn 07 – March 08	Negotiation of new LAAs in all 150 areas.

# Implementing the New Performance Framework & LAAs

Questions?